

GUIDANCE FOR BIDS TO THE MAYOR'S OFFICE FOR POLICING AND CRIME

1. Introduction

This guidance relates to the new Mayor's Office for Policing and Crime (MOPAC) fund incorporating the grants listed in section two below. It contains a short background with a summary of mayoral priorities; an overview of current MOPAC funds (Appendix 3); timetable for submission by the current pre-Christmas deadline (Appendix 1) and a proposed bid template (Appendix 2).

At this stage, senior managers in MOPAC cannot confirm whether there will be flexibility around this date. Their final guidance is also unlikely to be available until early December. They have strongly advised us to proceed with their stated timetable. The sooner we have agreement on the direction of our bid, the more opportunity we will have to discuss it with them. We have stretched the timetable into early January in order to incorporate any relevant feedback from the visit of the Deputy Mayor and Police & Crime Commissioner, Stephen Greenhalgh to Haringey on 21st December, and to consider how any bid might be strengthened by our Tottenham regeneration programme. The bid can be turned around for submission on 24 December 2012 should MOPAC insist retaining the existing pre-Christmas deadline.

2. Background

A single fund will be held by each Police and Crime Commissioner (in London the Deputy Mayor) and local partnerships must present an evidence-led business case. There will be a transitional year in 2013/14 during which MOPAC will develop a longer-term commissioning strategy.

The Deputy Mayor is advocating the continuity of current projects and activities and priority will be given to those that demonstrate impact. However, some interventions, especially preventative ones, may have ceased due to reductions over the past two years. If these now strongly fit the criteria and have shown results in the past, they should also be considered. It is expected that any risks from decommissioned projects will be highlighted.

In addition, Haringey has recently undergone three reviews that relate to the community safety arena (including around gangs and DV) and there may be an opportunity to address some of the recommendations in the short-term. A summary of the key recommendations will be supplied for the planned, joint workshop on 4th December – see point 4 on page 3.

The grants which are to become part of the new single MOPAC fund are set out below and a full breakdown is set out in appendix 3 attached.

Community Safety Fund	£ 207,000
Drug Intervention Programme	£ 321,000
Prevention inc substance misuse (YOS)	£ 91,293
Communities against guns, gangs and knives (CAGGAK)	£ 44,730
Total	£ 664,023
Anticipated 30% reduction 2013/14	= £464,816

MOPAC also funds the bulk of costs for the North London Rape Crisis Counselling Service, of which we are recipients and make a small contribution. Any future funding will be subject to a full assessment of the recent evaluation. Two further funds are listed alongside the new grant but are under discussion. It is unclear whether there will be any local discretion. The MPS partnership fund for this financial year has not yet been released:

Engagement fund (CPCG)	£ 35,437 (current allocation)
MPS partnership fund	£ 50,000 (currently earmarked)

One budget for London will be held by the MOPAC. It will be allocated on the basis of a challenge and is, therefore, competitive. An overall reduction of 20% across London is expected but this could be greater for any individual borough. We are, therefore, planning for a 30% reduction on the existing grants. On this basis alone, the entire grant for Haringey could be down to £464,816 which suggests that identifying matched and additional sources for delivering our priorities is a key issue. A breakdown of the current grant is attached at Appendix 3. It should also be noted that Haringey currently receives £199,074 for ending gangs and youth violence work from the Home Office. This fund is not due to continue or be transferred to MOPAC at this stage and it is unclear about whether this fund will continue.

3. Priorities and expectations

Mayoral priorities

The Deputy Mayor has stated the following priorities:

- Two core priorities of **Prevention and Reducing Reoffending**
- Reducing overall crime (e.g. thefts, robberies, violence, serious assaults, property crimes and vandalism/ASB)
- Driving up public confidence
- Giving residents a stronger voice (e.g. Safer Neighbourhood Boards)
- Making London safer for children and young people (women and girls; DV; gangs and serious youth violence)
- Creating smarter solutions to preventing crime and disorder driven by alcohol and drug abuse
- Increasing support to victims, ensuring swift and sure justice

Mayoral expectations

MOPAC has the following expectations:

- A single, integrated bid per borough – driven by an understanding of local problems and evidence of outcomes
- Joined-up approaches across services and partners. Discussion is expected between CSPs and Health and Wellbeing Boards
- Clearly identified outcomes
- Value for money (including matched funding and joint commissioning)
- Emphasis on mixed delivery (statutory, social and voluntary sectors) and cross borough options

- Smart and evidence-led commissioning practices
- In terms of policing specifically, expectations relate to greater accountability, efficiency, higher visibility in a wider range of public settings and increased public confidence

4. Timetable

The timetable envisaged by MOPAC is extremely tight over the coming few weeks (please have a thorough look at Appendix 1). Please put key dates in your diary immediately. The information requested on the templates will be required by 5pm on 29th November via email to Hazel Simmonds at hazel.simmonds@haringey.gov.uk ahead of a joint workshop that is designed to bring together the bids received and see where synergies can be made to support a single integrated bid.

Emerging priorities from a refreshed local strategic assessment will be circulated on 26th November at the latest following a meeting of key analysts and policy managers on 22nd November. Do be guided also by other evidence that you have to support your bid such as existing needs assessments, research and evaluation.

5. Decision-making process

We have tried to make the process as straightforward and inclusive as possible. Although tight, the schedule allows for significant stakeholder discussion which has been built into existing board meetings throughout November. Meetings are already scheduled over the coming 10 days for the Integrated Offender Management Board (IOM), looking at reducing re-offending on 21/11; the Youth Offending Service (YOS) Partnership Board also on 21/11; and a Domestic Violence priority setting meeting due to be held on 26 November. We suggest that bids should primarily support MOPAC's Prevention and Reducing Reoffending core priorities.

At these meetings, we aim to agree a lead co-ordinator for bids relating to the two core areas and to start discussions about which projects should be included. The co-ordinator may need to liaise with further stakeholders and voluntary sector providers. A member of the Community Safety Team/Single Frontline Service will attend all meetings to talk through the process and the responsibilities for meeting the deadlines.

The completion of the bid templates is required by 29th November. These will be assessed by a mixed panel of three or four people (e.g. independent consultant; one senior police officer; external representative and the Borough Fire Commander) and the information will be used to prepare a joint workshop on 4th December to discuss and agree on a proposal for a single integrated bid.

Bids will be assessed against each of the questions on the bidding form and weighting applies to each question as set out on the template (see appendix 2). For example Question 2: Please evidence your selection and state how it meets a local need will be assessed out of 10 points and Question 4 on how the bid will meet MOPAC priorities will be assessed out of 20 points. It is therefore very important to relate your answers to the information in this guidance note and to consider how existing services could be more integrated. Possible synergies will be identified at the assessment stage.

The proposal resulting from the joint workshop will be put before the Community Safety Executive (senior statutory CSP partners) in December. This will be an extraordinary meeting of that Executive to include the Chair of the Shadow Health & Wellbeing Board given the MOPAC guidance that the post holder needs to be involved and a senior YOS Lead given the MOPAC's dual emphasis on prevention and reducing re-offending. This will then be sent on to a special meeting of the CSP due to take place on 18 December 2012.

6. Appendices

1 Timetable for preparation of MOPAC bid

2 Bid Business case template

3 Existing grant situation

Appendix 1

TIMETABLE FOR PREPARATION OF MOPAC BID

	Key dates by:	By whom	Comments
Actions required:			
Agree process and timetable with Chair of CSP	19.11	SFL Managers	Agreed
Key invitations and dates secured in diaries	19.11	CS Manager	Follow up with individuals
Guidance and clarity on preparatory work circulated to IOM; YOS boards and all MOPAC budget holders	19-20.11	CS Manager	Inform Chairs prior to circulation. Needs to be clear about preparation required
Briefing note to Community Safety Executive re approach, timetable and sign off of MOPAC bid	20.11	CS Manager	CSE is due to meet on 27 th . Need heads up re their role in challenging and supporting the draft bid
Bid preparation: Agenda item at IOM Board re priority setting and what works re. Reducing Reoffending	21.11	IOM Board Main agenda Item, Chair Det Supt, supported by Probation	Already scheduled. CST to attend
Bid preparation: Agenda item re priority setting and what works re Prevention	21.11	YOS Partnership Board. Key agenda item	Already scheduled. CST to attend
Workshop on emerging priorities from the strategic assessment so far. Key partners and analysts have been invited	22.11	Corporate policy has already organised	Already scheduled. CST to attend
Stakeholder workshop on DV priority setting and bid input	26.11	DV commissioning group (Dr de Gruchy)	A DV specialist has also been invited to the YOS and IOM boards for consistency
Emerging priorities from the emerging borough strategic assessment circulated	26.11	Corporate policy	
Completion of the borough strategic assessment	29.11	Corporate policy	Requested
All bid business cases to be submitted and assessed by a small panel	29.11- 3.12	Hazel Simmonds + panel members	Submission by 5pm to allow material to be prepared for 4.12

Preparation for workshop undertaken	29.11 – 4.12	As above	
Joint workshop to provide initial feedback on bids received; synergies between bids and agreement on an integrated proposal	4.12	SFL to co-ordinate	Morning of 4th December earmarked
Paper prepared for CS Executive Group with proposal and rationale for an integrated bid (and/or options)	7.12	Hazel Simmonds	Paper to be sent out no later than 7.12
Meeting of CSP Executive Panel	10.11. or 11.12	CSP Executive includes key partners + Chair of Health & Wellbeing and Senior YOS lead	Rationale + copies of all bids as background to be supplied
Papers to CSP	13.12 or 14.12	Community Safety Team	To include: Emerging priorities from phase 1 of strategic assessment; summary of recent reviews on DV and Gangs; Draft MOPAC bid
Full board meeting of CSP to endorse bid	18.12	CSP	
Visit to the borough of the Deputy Mayor for Policing and Crime	21.12	Senior Dept staff	Dep Mayor has accepted an invitation to visit the borough with a focus on the regeneration areas
Final adjustments to bid and submission to MOPAC	4 Jan 2013 (or 24 Dec if deadlines remain end of the year)	SFL Managers	Agree post-Christmas date with MOPAC in advance. If necessary submit 24/12

Appendix 2

BUSINESS CASE TEMPLATE FOR MOPAC BIDDING

Please read through all questions before completing. If you have already supplied this information, please cut and paste any relevant text into the boxes below.

1. Your details:

Name/Team: Contact details:	
Service/Dept./Partner agency	
Reporting to partnership board (s):	
Name of MOPAC projects:	

2. Description of your project(s) / intervention

Note: Re weighting scores - Medium = 10% and High = 20%

<p>Please give a brief description of the MOPAC-related work that you want to prioritise for funding (state amount).</p> <p>Please evidence your selection and state how it meets a local need. Evaluation weighting: Medium (10 points)</p>

3. Principal outcomes

What have been the outcomes/results from this project since it began in Haringey?
Evaluation weighting: High (20 points)

4. Alignment with MOPAC priorities

How does this intervention support MOPAC's priorities set out in point 2.1 of these guidance notes? **Evaluation weighting: High (20 points)**

5. Meeting MOPAC's expectations

5a) How does this intervention support MOPAC's expectations set out in 2.2 of the guidance notes? Please include reference to value for money and any cross-cutting or cross-border initiatives. **Evaluation weighting: Medium (10 points)**

5b) Please indicate any matched sources of funding for 2013/14 and the amount that exist to deliver your outcomes. **Evaluation weighting: Medium (10 points)**

6. Achieving an integrated approach

Indicate how the work you want to continue could form part of an integrated bid for Haringey around the core priorities of *Prevention and Reducing Re-offending*. **Evaluation weighting: High (20 points)**

7. De-commissioning of current interventions

What would be the impact of a 30% reduction on your current funding and highlight any associated risks of de-commissioning. **Evaluation weighting: Medium (10 points)**

Please send completed templates to Hazel Simmonds
Hazel.Simmonds@haringey.gov.uk by 5pm on 29th November 2012.